I am interested in serving on the NCURA Region III Board because NCURA has been an important part of my professional growth for nearly two decades, and I would value the opportunity to contribute more deeply to the community that has given me knowledge, connections, and opportunities to learn from colleagues across the profession. Over more than 30 years in research administration, I have worked in a primarily undergraduate institution, an R1 university, an academic health science center, and an independent research hospital. These experiences have helped me appreciate both the shared challenges research administrators face and the different needs of the institutions and professionals that make up our Region. My involvement with NCURA as a committee member, presenter, author, mentor, and discussion-group facilitator has reinforced my belief in the value of professional development, inclusive engagement, and learning from one another. Board service would allow me to listen more closely to colleagues throughout Region III, build stronger connections across our community, and better understand and represent the Region's priorities and perspectives at the national level. I am especially interested in helping create meaningful opportunities for members at every career stage to become involved, develop as leaders, and benefit from the same supportive professional community that has been so valuable to me.